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Corporate Fact Sheet

OVERVIEW

Aricent is the market leader in the communications software industry, delivering innovative solutions that help our clients change the way the world communicates. From strategy to implementation, Aricent solves the most complex, high-impact software problems facing communications companies today and in the future.

Aricent combines a culture of innovation with the extensive experience of its employees to deliver a full spectrum of service offerings throughout the entire communications business lifecycle. Aricent also has more than 125 software products – ranging from complex applications to network core technology – that enable the world’s leading equipment manufacturers, device manufacturers and service providers to introduce new experiences, improve time-to-revenue and maximize efficiency.

Aricent’s proven track record builds on the success of its predecessor, Hughes Software Systems, which was established in 1991. The company became Flextronics Software Systems in 2004 when it was acquired by Flextronics. In 2006, the newly independent company was renamed Aricent, following its acquisition by Kohlberg Kravis Roberts & Co. (KKR) and Sequoia Capital.

THE ARICENT ADVANTAGE

Aricent provides an unrivaled set of solutions for the communications industry, developed by a world-class team of expert designers, consultants and engineers. Aricent is committed to the research and development required to fuel innovation. The result: new services and products that give clients a competitive edge in the fast-moving communications business.

AT A GLANCE

Industry	Communications software
Corporate office	Palo Alto, CA, USA
Offices Worldwide	29
No. of employees	7,500
Ownership	Privately held

CORPORATE OFFICES

3460 Hillview Avenue
Palo Alto, CA 94304-1388

Toll Free	1 888 4COMM SW
Tel	+1 650 391 1088
Fax	+1 650 391 1089

LOCATIONS

China	+86 10 5875 4701
Finland	+358 9 25166241
France	+33 1 56 60 53 56
Germany	+49 911 25270
New Delhi	+91 124 2346666
Japan	+81 44 221 5360
Korea	+82 2 6001 3510
Mexico	+52 81 8218 9090
South Africa	+27 11 293 0544
Sweden	+46 8 601 4106
Taiwan	+886 2 89771667
Ukraine	+380 432 55 09 55
United Kingdom	+44 208 622 3859



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ARICENT SERVICES

Aricent offers services which enhance client value at every stage in the business lifecycle from the initial glint of an idea, through implementation to maintenance in the field:

- Strategic design
- System design
- Software implementation
- System integration
- Testing and verification
- Maintenance
- Life extension

ARICENT PRODUCTS

Aricent delivers the communications industry's widest range of software solutions to its clients, including:

Equipment Manufacturers

- Product suites
- Switching
- Security
- Quality of Service software
- Network management and protocols

Device Manufacturers

- Consumer and enterprise applications
- Middleware
- Multimedia codecs

Service Providers

- Billing mediation
- Network management
- Service provisioning

CLIENTS

Aricent has more than 350 clients worldwide, including equipment manufacturers, device manufacturers and service providers. Clients include Airtel, Alcatel-Lucent, Inmarsat plc, Juniper Networks Inc., Motorola Inc., NEC, Nokia, Samsung, Sony Ericsson, Texas Instruments, Virgin Mobile and Vodafone.

INVESTORS

Aricent is owned by Kohlberg Kravis Roberts & Co. (KKR), Sequoia Capital, Flextronics, and Aricent management.

MANAGEMENT TEAM

Ash Bhardwaj

Chief Executive Officer

Sanjay Dhawan

President and Chief Operating Officer, Aricent Software

Duncan Robertson

Chief Financial Officer

Alex Ousatch

President, Aricent Eastern Europe

Doreen Lorenzo

President and Chief Operating Officer, frog design

BOARD MEMBERS

Michael Marks

Ash Bhardwaj

Adam H. Clammer

Joe Forehand

James H. Greene

Michael Moritz

Thomas J. Smach

Nathaniel H. Taylor

For more information, visit the Aricent website at www.aricent.com